

What they didn't tell you about Scrum events

Debunking Misconceptions of
Review, Retro, Daily, Planning and the Sprint

Matthias Orgler, 2023





**Status
report**

**Discuss
problems**

**Water-
falling
Scrum**

**Hand
out
tasks**

**Check
progress**



A top-down view of several hands of various skin tones, each holding a red paintbrush. The hands are arranged in a circle, with the brushes pointing towards the center. The background is dark, making the hands and the bright red paint stand out. The overall mood is one of unity and collective action.

Different view of the HUMAN BEING

Sprint Planning





Sprint Planning

Assigning Tasks

ASSIGNING TASKS EARLY



BLOCKS PROGRESS

Sprint Planning

Assigning Tasks

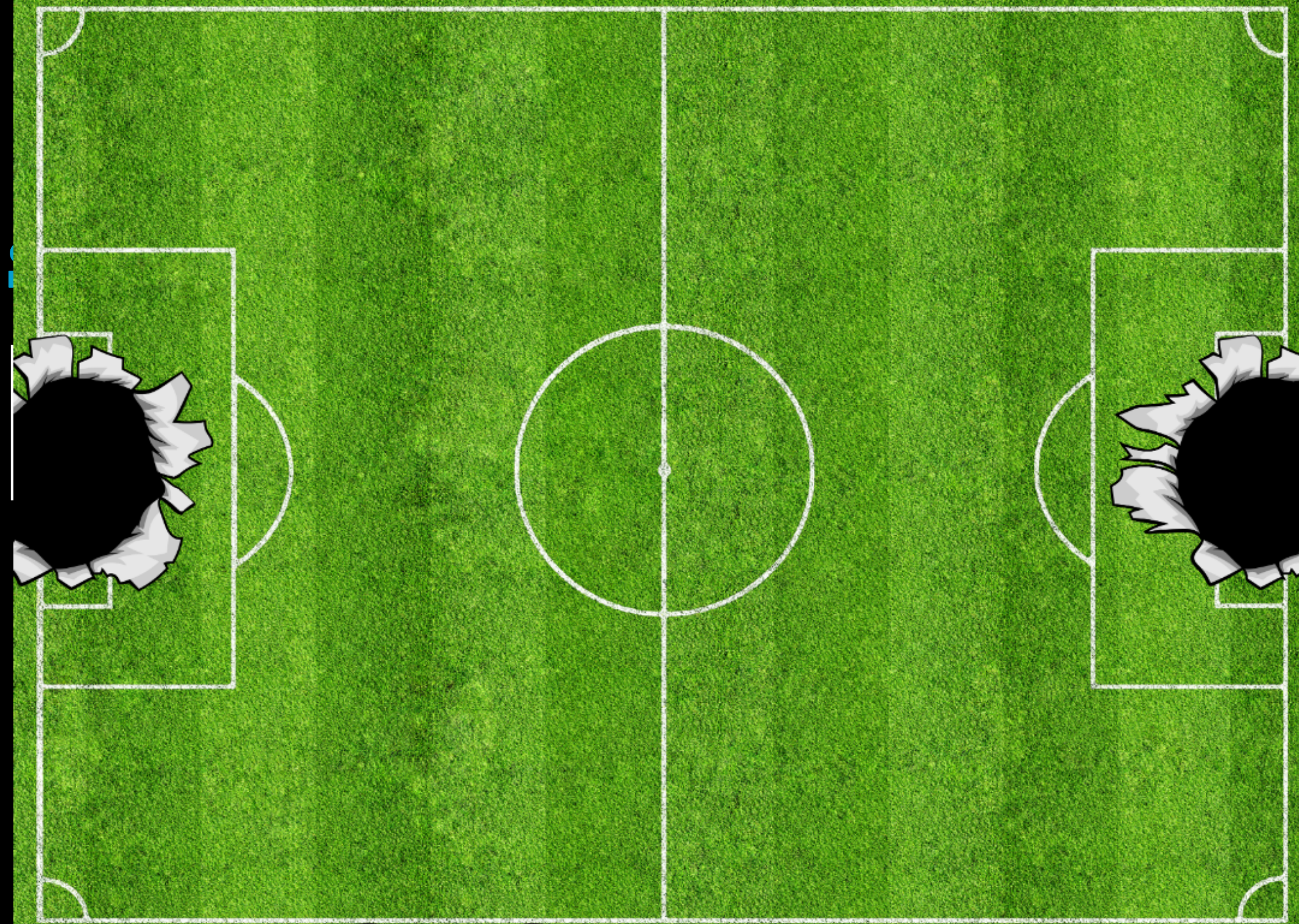




Sprint Planning

No Sprint Goal

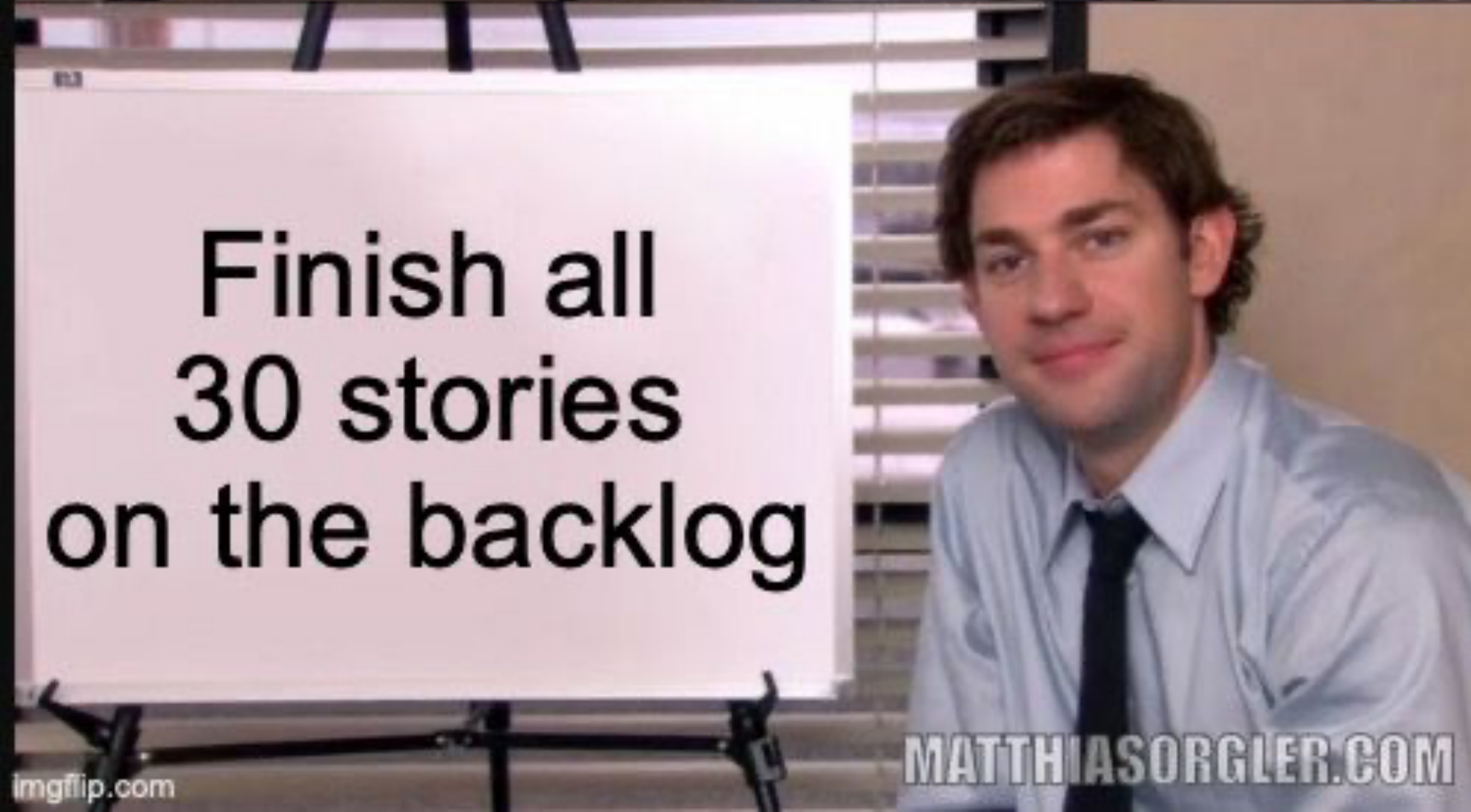
A TEAM WITHOUT A GOAL



IS NOT A TEAM

Sprint Planning

No Sprint Goal



Sprint Goal Examples

Customer support can search for customers by last name.

Material engineers can approve new model designs in the software.

We want to validate whether requiring a credit card during sign-ups will decrease conversion rate by less than 15%.

- Twitter Sprint Goals tip





Sprint Planning

Surprise!

Refining everything on the spot





Sprint Planning

**Everybody gets their own
todo list**

Sprint Planning

Every

IT'S NOT A TEAM



own

WITHOUT COLLABORATION

Sprint Planning

**Everybody gets their own
todo list**



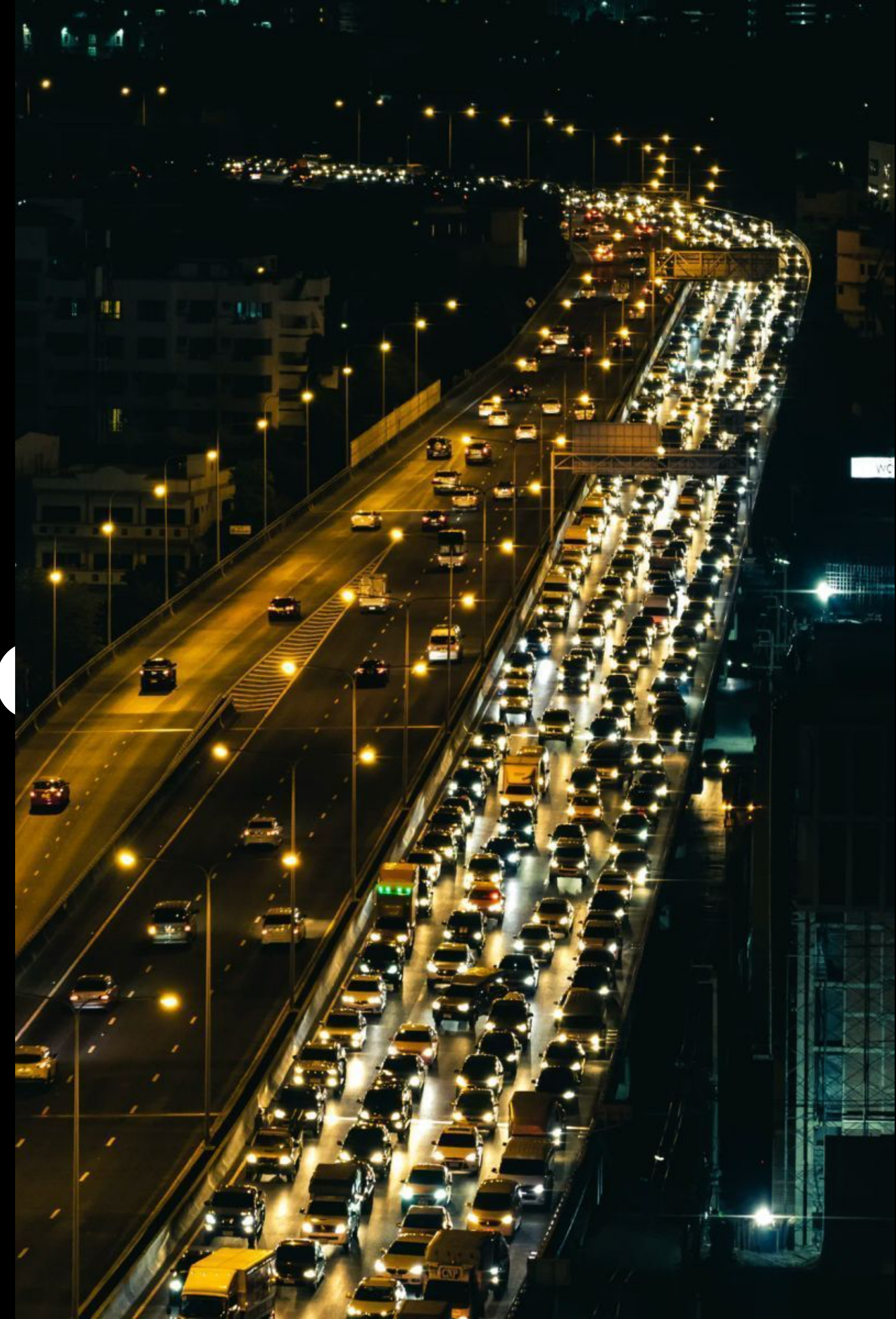


Sprint Planning

Maxing utilization

Sprint Planning

Maxing utilization



Sprint Planning

How you can improve

Collaborate

as a team

towards a common goal

Daily Scrum







Daily Scrum

Status report





Daily Scrum

Everybody needs to talk





Daily Scrum

No sprint goal





Daily Scrum

Discussing problems/solutions





Daily Scrum

Bending the time-box

Daily Scrum

How you can improve

Team members
talk to each other
and sync to collaborate

Sprint





Sprint

Waterfalling the Scrum





Sprint
Spillover





Sprint

The 90% done story

Sprint

How you can improve

**Each sprint
contains all phases
and delivers a working
product**

Sprint Review









Sprint Review

Not showing the finished product





Sprint Review

Not inviting stakeholders





Sprint Review

Discourage feedback





Sprint Review

Not adapting the plan





Sprint Review

**Not letting stakeholders
use the product**





Sprint Review

Discuss unfinished work





Sprint Review

Justification

Sprint Review

How you can improve

Invite stakeholders
to give feedback
on the working product
so you can adjust your plans

Sprint Retrospective



Water

SANTA BARBARA
SHERIFF'S OFFICE



Sprint Retrospective

No continuity

A close-up photograph of a man wearing a blue and orange baseball cap and a yellow shirt. He is shouting into a microphone with a WWE logo on it. The background is a blurred crowd of people. The text "I BLAME YOU!!" is overlaid at the bottom in a large, yellow, outlined font.

I BLAME YOU!!

A close-up photograph of a man wearing a blue and orange baseball cap and a yellow shirt. He is shouting into a microphone with a WWE logo on it. The background is a blurred crowd of people. The text "I BLAME YOU!!" is overlaid at the bottom in a large, yellow, outlined font.

I BLAME YOU!!

Sprint Retrospective

Blaming





Sprint Retrospective

Focus on problems





Sprint Retrospective

No action items



ruinedchildhood



ruinedchildhood

Sprint Retrospective

Too many action items





Sprint Retrospective

Vague improvement ideas

TikTok



TikTok



Sprint Retrospective

Local optimization

Sprint Retrospective

How you can improve

Focus on
small improvements
you actually implement

**Status
report**

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A top-down view of several hands of various skin tones arranged in a circle, holding a large, vibrant red heart shape. The heart is formed by the palms and fingers of the hands, which are pressed together to create a cohesive, glowing red form. The background is dark, making the red heart stand out prominently. The overall composition is centered and symmetrical, conveying a sense of unity and shared purpose.

Different view of the HUMAN BEING

**Team
sync**

Improve

**Real
Scrum**

**Set
team
goal**

**Adapt to
feedback**



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Matthias Orgler

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Agile Coach Education
Program



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